

Mater Children's Hospital Repurpose

Case Study



Client	Mater Health Services
Value	\$28m
Location	Brisbane, QLD
Duration	2014 - 2015
Service	Project Management

Following the opening of the new Lady Cilento Children's Hospital in Brisbane, the existing Mater Children's Hospital underwent a major refurbishment.

The project was designed to repurpose the building, now known as the Salmon Building, into specialist Neurosciences, Emotional Health, and Adolescent and Young Adult services.

The existing Mater Children's Private Brisbane and existing outpatient departments also received significant upgrades as part of the project. The existing Paediatric ICU was upgraded to a full Adult ICU with a neurosciences focus.

Johnstaff was appointed as Project Manager, Superintendent and Programmer for the Repurpose project. Our team also managed the decanting of existing services into alternate locations, along with removal, storage and sorting of existing FF&E.

The project was delivered in extremely compressed timeframes requiring detailed programming and scheduling, both within the wider Mater campus and through the 19 Separable Portions required to deliver the project. Through our programming role, our team coordinated multiple moves of both a temporary and permanent nature to provide site handover to the Building Contractor.

The Theatre Services in the building remained operational throughout the project, requiring the Johnstaff team to develop and implement a number of complex staging and sequencing strategies. Regular planned service outages were managed with no unplanned disruption to the key services.

In the Superintendent role, Johnstaff oversaw an Early Contractor Involvement model under a two-stage AS2124 Contract. Each of the 19 Separable Portions were awarded sequentially to suit operational needs and value engineering requirements. To achieve this, the scope was defined in service areas aligned to Separable Portions with a whole of building package consisting of major service upgrades to Nurse Call, Telemetry, Passenger Lifts, Communications Rooms, UPS and Essential Power.

Johnstaff was subsequently engaged to manage works at the Salmon Building to conduct base building works to facilitate new tenancies including Common Use facilities. External works involved refurbishment of the existing tenancies and streetscape area, and works to improve the mechanical system and building sealing and acoustics to adjacent tenancies in order to improve the amenity in the Consulting Suites on the floors above.

