

# The Royal Melbourne Hospital Redevelopment

## Case Study



<b>Client</b>	Department of Health (Vic) and Melbourne Health
<b>Value</b>	\$500m to date
<b>Location</b>	Parkville, Victoria
<b>Duration</b>	1996 - ongoing
<b>Service</b>	Project Management and construction management

The Royal Melbourne Hospital (RMH) is a tertiary/quaternary referral hospital providing a range of acute medical and surgical services to Melbourne's northern and western communities, as well as to the broader Victorian and interstate population. RMH is also one of two designated trauma hospitals in Victoria.

RMH has undergone and continues to undergo a series of capital upgrades to improve ageing fabric and respond to increasing demand for its services.

Johnstaff has acted as Project Manager for the continuous redevelopment of RMH for the last fifteen years. We have led the preparation of four separate Master Plans for the site and have delivered a series of major capital projects. This has included the first three stages of redevelopment comprising an eight-level inpatient accommodation building (over 300 beds), rooftop trauma helipad and trauma lifts, ICU/HDU, operating theatres and medical imaging facilities.

We have led the planning and implementation of a sitewide upgrade of engineering infrastructure, including construction of a basement tunnel system to provide significantly improved redundancy and security.

Our team also played a key role in the establishment of Melbourne Private Hospital and the new Royal Women's Hospital at the RMH site, including leading a \$42m Enabling Works project required to allow the decanting of 600 occupants and subsequent demolition of ten level former nurses accommodation building. We also provided specialist advisory services to the State Government as part of its main works PPP package.

We have subsequently led the design and implementation of an expanded and fully redeveloped Emergency Department, a new building to allow expansion of Perioperative Services and a four level vertical extension to establish allied health facilities and clinical education and training. Our team has also acted as Construction Managers, including the complete redevelopment of the Victorian Infectious Diseases Reference Laboratory and establishment of a 12<sup>th</sup> operating theatre and additional office accommodation.

Johnstaff has established an outstanding track record with Melbourne Health. We have jointly developed communication and notification strategies and procedures that ensure all affected stakeholders are informed and able to continue to provide clinical services while construction works proceed.

